Dear Mr. Stevenson:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

Some things are clear. The President remains opposed to any tax rate hike. This would be a step in the wrong direction which could chill the economy. Further, any agreement must include significant spending cuts -- and I am convinced that those are possible. Finally, a mechanism must be found to ensure that the agreement cannot be changed by Congress. We have been there before.

Toward that goal, I very much appreciated your thoughts on how this might best be accomplished, and I have passed them along to others who are involved in the negotiations. I remain hopeful that an agreement can be reached which will meet our goals and take a positive step toward solving the deficit.

With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. A. Robert Stevenson Vice President Government & Public Relations K Mart Corporation 3100 West Big Beaver Road Troy, Michigan 48084

HHB/DCrippen/RRange/JCT/CAD/ptf5 HHB-21

cc: Dan Grippen, WW--

cc: Lorraine Camarano - 61 OEOB

MBA

Dear Mr. Katz:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

Some things are clear. The President remains opposed to any tax rate hike. This would be a step in the wrong direction which could chill the economy. Further, any agreement must include significant spending cuts — and I am convinced that those are possible. Finally, a mechanism must be found to ensure that the agreement cannot be changed by Congress. We have been there before.

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With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Abraham Katz
President
United States Council for
International Business
1212 Avenue of the Americas
New York, New York 10036

HHB/DCrippen/RRange/JCT/CAD/ptf5
HHB-21

cc: Dan Crippen, WW

Dear Mr. Mabry:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

Some things are clear. The President remains opposed to any tax rate hike. This would be a step in the wrong direction which could chill the economy. Further, any agreement must include significant spending cuts -- and I am convinced that those are possible. Finally, a mechanism must be found to ensure that the agreement cannot be changed by Congress. We have been there before.

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With best wishes,

Sincerely

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Guy O. Mabry Executive Vice President Owens-Corning Fiberglas Corporation Fiberglas Tower Toledo, Ohio 43659

HHB/DCrippen/RRange/JCT/CAD/ptf5
HHB-21

cc: Dan Crippen, WW

cc: Lorraine Camarano -, 61 OEOB

,

Dear Mr. Oelman:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

Some things are clear. The President remains opposed to any tax rate hike. This would be a step in the wrong direction which could chill the economy. Further, any agreement must include significant spending cuts — and I am convinced that those are possible. Finally, a mechanism must be found to ensure that the agreement cannot be changed by Congress. We have been there before.

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With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Bradford C. Oelman Vice President Corporate Relations Owens-Corning Fiberglas Corporation Fiberglas Tower Toledo, Ohio 43659

HHB/DCrippen/RRange/JCT/CAD/ptf5 HHB-21

cc: Dan Crippen, WW

Dear Mr. Pistole:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

Some things are clear. The President remains opposed to any tax rate hike. This would be a step in the wrong direction which could chill the economy. Further, any agreement must include significant spending cuts -- and I am convinced that those are possible. Finally, a mechanism must be found to ensure that the agreement cannot be changed by Congress. We have been there before.

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With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Robert G. Pistole Vice President Corporate Engineering Owens-Corning Fiberglas Corporation Fiberglas Tower Toledo, Ohio 43659

HHB/DCrippen/RRange/JCT/CAD/ptf5
HHB-21

cc: Dan Crippen, WW

Dear Jack:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

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With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Jack Carlson
Executive Director
American Association of
Retired Persons
1909 K Street, N.W.
Washington, D.C. 20049

HHB/DCrippen/RRange/JCT/CAD/ptf5
HHB-21

cc: Dan Crippen, WW
cc: Lorraine Camarano 61 0EOB

17

Dear Mr. Murphy:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

Some things are clear. The President remains opposed to any tax rate hike. This would be a step in the wrong direction which could chill the economy. Further, any agreement must include significant spending cuts -- and I am convinced that those are possible. Finally, a mechanism must be found to ensure that the agreement cannot be changed by Congress. We have been there before.

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With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Gerald Murphy National Licensed Beverage Association 309 North Washington Street Alexandria, Virginia 22314

HHB/DCrippen/RRange/JCT/CAD/ptf5
HHB-21

cc: Dan Crippen, WW-

cc: Lorraine Camarano - 61 OEOB

1

1

Dear Mr. Engebretson:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

Some things are clear. The President remains opposed to any tax rate hike. This would be a step in the wrong direction which could chill the economy. Further, any agreement must include significant spending cuts -- and I am convinced that those are possible. Finally, a mechanism must be found to ensure that the agreement cannot be changed by Congress. We have been there before.

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With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Gary D. Engebretson
Executive Director
Contract Services Association
Suite 200
1350 New York Avenue, N.W.
Washington, D.C. 20005-4709

HHB/DCrippen/RRange/JCT/CAD/ptf5 HHB-21

cc: Dan Crippen, WW

Dear Mr. Harper:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

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With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Charles M. Harper Chairman and Chief Executive Officer ConAgra, Inc. ConAgra Center One Central Park Plaza Omaha, Nebraska 68102

HHB/DCrippen/RRange/JCT/CAD/ptf5 HHB-21

cc: Dan Crippen, WW cc: Lorraine Camarano - 61 0E0B

## Dear Herman:

Thank you for your letter of October 26 and for the very kind words of support and confidence. I agree that there is still much to be accomplished, and it's good to have your encouragement.

I will be sure to pass along your letter addressed to the President so that he too is aware of your views and friendship. You can be sure that your interest is appreciated.

Warm regards.

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Herman L. Reviere 194 South Washington Ripley, Tennessee 38063

Enclosure: Unsigned photo of HHB

HHB/MO/CAD/AVH/jfc (pc2-c)

cc: Kathleen Connolly with incoming

Dear Dr. Pordy:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

Some things are clear. The President remains opposed to any tax rate hike. This would be a step in the wrong direction which could chill the economy. Further, any agreement must include significant spending cuts -- and I am convinced that those are possible. Finally, a mechanism must be found to ensure that the agreement cannot be changed by Congress. We have been there before.

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With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Leon Pordy, M.D.
Chairman of the Board and
Chief Executive Officer
Chock full o'Nuts
370 Lexington Avenue
New York, New York 10017

HHB/DCrippen/RRange/JCT/CAD/ptf5
HHB-21

cc: Dan Crippen, WW

Dear Mr. Hockaday:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

Some things are clear. The President remains opposed to any tax rate hike. This would be a step in the wrong direction which could chill the economy. Further, any agreement must include significant spending cuts — and I am convinced that those are possible. Finally, a mechanism must be found to ensure that the agreement cannot be changed by Congress. We have been there before.

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With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Irvine O. Hockaday, Jr. President and Chief Executive Officer Hallmark Cards Incorporated Kansas City, Missouri 64108

HHB/DCrippen/RRange/JCT/CAD/ptf5 HHB-21

cc: Dan Crippen, WW

Dear Mr. Hobart:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

Some things are clear. The President remains opposed to any tax rate hike. This would be a step in the wrong direction which could chill the economy. Further, any agreement must include significant spending cuts — and I am convinced that those are possible. Finally, a mechanism must be found to ensure that the agreement cannot be changed by Congress. We have been there before.

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With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Larry Hobart Executive Director American Public Power Association 2301 M Street, N.W. Washington, D.C. 20037

HHB/DCrippen/RRange/JCT/CAD/ptf5
HHB-21

cc: Dan Crippen, WW

Dear Mr. Delaney:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

Some things are clear. The President remains opposed to any tax rate hike. This would be a step in the wrong direction which could chill the economy. Further, any agreement must include significant spending cuts -- and I am convinced that those are possible. Finally, a mechanism must be found to ensure that the agreement cannot be changed by Congress. We have been there before.

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With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Edward N. Delaney
President
The Bankers Committee for
 Tax Equality
Suite 220
1615 M Street, N.W.
Washington, D.C. 20036

HHB/DCrippen/RRange/JCT/CAD/ptf5
HHB-21

cc: Dan Crippen, WW

Dear Mr. Collins:

1:1

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

Some things are clear. The President remains opposed to any tax rate hike. This would be a step in the wrong direction which could chill the economy. Further, any agreement must include significant spending cuts -- and I am convinced that those are possible. Finally, a mechanism must be found to ensure that the agreement cannot be changed by Congress. We have been there before.

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With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Denver Collins, Jr.
Chairman
American Road & Transportation
 Builders Association
525 School Street, S.W.
Washington, D.C. 20024

HHB/DCrippen/RRange/JCT/CAD/ptf5 HHB-21

cc: Dan Crippen, WW

Dear Mr. Haley:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

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With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Clifton E. Haley
President and
Chief Operating Officer
Budget Rent a Car Corporation
200 North Michigan Avenue
Chicago, Illinois 60601

HHB/DCrippen/RRange/JCT/CAD/ptf5
HHB-21

cc: Dan Crippen, WW

Dear Mr. Sigler:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

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With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Andrew C. Sigler Chairman and Chief Executive Officer Champion International Corporation One Champion Plaza Stamford, Connecticut 06921

HHB/DCrippen/RRange/JCT/CAD/ptf5 HHB-21

cc: Dan Crippen, WW

Dear Mr. Aylward:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

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With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. David K. Aylward Executive Director Alliance for Capital Access Suite 704 1919 Pennsylvania Avenue, M.W. Washington, D.C. 20006

HHB/DCrippen/RRange/JCT/CAD/nti5 HHB-21

cc: Dan Crippen, WW

Dear Mr. Lynch:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

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With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Frank W. Lynch Vice Chairman of the Board Northrop Corporation 1840 Century Park East Los Angeles, California 90067

HHB/DCrippen/RRange/JCT/CAD/ptf5
HHB-21

cc: Dan Crippen, WW

Dear Ms. Macdonald:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

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With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Ms. Sheila Macdonald Director, Government Relations National Taxpayers Union 325 Pennsylvania Avenue, S.E. Washington, D.C. 20003

HHB/DCrippen/RRange/JCT/CAD/ptf5
HHB-21

cc: Dan Crippen, WW

Dear Mr. Lamm:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

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With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Lester P. Lamm
President
Highway Users Federation for
Safety and Mobility
1776 Massachusetts Avenue, N.W.
Washington, D.C. 20036-1993

HHB/DCrippen/RRange/JCT/CAD/ptf5
HHB-21

cc: Dan Crippen, WW

Dear Mr. Eckel:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

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With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Keith Eckel President The Pennsylvania Farmers Association Camp Hill, Pennsylvania 17011

HHB/DCrippen/RRange/JCT/CAD/ptf5
HHB-21

cc: Dan Crippen, WW

Dear Mr. Thomas:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

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With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. John P. Thomas Executive Director National Association of Counties 440 First Street, N.W. Washington, D.C. 20001

HHB/DCrippen/RRange/JCT/CAD/ptf5

cc: Dan Crippen, WW
cc: Lorraine Camarano - 61 OEOB

Dear Mr. Goldberger:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

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With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Stephen Goldberger Chairman of the Board Government Relations Office National Mass Retailing Institute 1901 Pennsylvania Avenue, N.W. Washington, D.C. 20006

HHB/DCrippen/RRange/JCT/CAD/ptf5 HHB-21

cc: Dan Crippen, WW /

Dear Gene:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

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With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Gene A. Murphy
National Commander
Disabled American Veterans
National Service and
Legislative Headquarters
807 Maine Avenue, S.W.
Washington, D.C. 20024

HHB/DCrippen/RRange/JCT/CAD/ptf5 HHB-21

cc: Dan Crippen, WW

Dear Dean:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

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With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Dean R. Kleckner President American Farm Bureau Federation Suite 800 600 Maryland Avenue, S.W. Washington, D.C. 20024

HHB/DCrippen/RRange/JCT/CAD/ptf5 HHB-21

cc: Dan Crippen, WW

Dear Tom:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

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With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Thomas J. Donohue President and Chief Executive Officer American Trucking Associations, Inc. 2200 Mill Road Alexandria, Virginia 22314

HHB/DCrippen/RRange/JCT/CAD/ptf5
HHB-21

cc: Dan Crippen, WW

Dear Red:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

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With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

,

The Honorable Red Cavaney President American Paper Institute Suite 210 1250 Connecticut Avenue, N.W. Washington, D.C. 20036

HHB/DCrippen/RRange/JCT/CAD/ptf5 HHB-21

cc: Dan Crippen, WW

Dear Barry:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

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With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

÷

Mr. Barry M. Cullen
President
National Forest Products Association
Suite 210
1250 Connecticut Avenue, N.W.
Washington, D.C. 20036

HHB/DCrippen/RRange/JCT/CAD/ptf5
HHB-21

cc: Dan Crippen, WW

Dear Harry:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

Some things are clear. The President remains opposed to any tax rate hike. This would be a step in the wrong direction which could chill the economy. Further, any agreement must include significant spending cuts — and I am convinced that those are possible. Finally, a mechanism must be found to ensure that the agreement cannot be changed by Congress. We have been there before.

Toward that goal, I very much appreciated your thoughts on how this might best be accomplished, and I have passed them along to others who are involved in the negotiations. I remain hopeful that an agreement can be reached which will meet our goals and take a positive step toward solving the deficit.

With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Harry Sullivan
Senior Vice President and
General Counsel
Food Marketing Institute
1750 K Street, N.W.
Washington, D.C. 20006

HHB/DCrippen/RRange/JCT/CAD/ptf5 HHB-21

cc: Dan Crippen, WW

Dear Bo:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

Some things are clear. The President remains opposed to any tax rate hike. This would be a step in the wrong direction which could chill the economy. Further, any agreement must include significant spending cuts — and I am convinced that those are possible. Finally, a mechanism must be found to ensure that the agreement cannot be changed by Congress. We have been there before.

Toward that goal, I very much appreciated your thoughts on how this might best be accomplished, and I have passed them along to others who are involved in the negotiations. I remain hopeful that an agreement can be reached which will meet our goals and take a positive step toward solving the deficit.

With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

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Mr. Bo Roberts
Events International
1210 8th Avenue South
Nashville, Tennessee 37203

HHB/DCrippen/RRange/JCT/CAD/ptf5
HHB-21

cc: Dan Crippen, WW

Dear Hamish:

I apologize for the delay in responding to your letter of September 22. Circumstances have been changing so rapidly that it has been difficult to give you a reply which won't have been overtaken by events by the time you receive it. Unfortunately, that is still the situation. However, I can fill you in on developments to this point.

As you know, we are now engaged in discussion with Congress to see if we can achieve some agreement that will continue last year's success in reducing the Federal budget deficit. The purpose of this first round of negotiations is to establish broad parameters of a possible agreement between the President and the Congress. If and when such an agreement is reached, there will be a second round of talks concerning the specifics of the package, including particular tax provisions. At that stage, I anticipate that Jim Baker will be our chief spokesman on tax issues. He will negotiate directly with the two tax-writing committees to see if we can come up with an acceptable bill.

The President has instructed all of us, as he has said publicly, that virtually everything should be on the table. Therefore, it would be a violation of those instructions for me to flatly rule out anything. I can tell you, however, that he has not said, nor has anyone in our negotiations, that an increase in excise taxes on cigarettes or beer would be acceptable.

Best regards.

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Hamish Maxwell Chairman Philip Morris Companies, Inc. 120 Park Avenue New York, NY 10017

HHB/Dan Crippen/LRC/ws 11HHB

Dear Carey:

Thank you for your letter of October 28. The purpose of this first round of negotiations is to establish broad parameters of a possible agreement between the President and the Congress on the budget. If and when such an agreement is reached, there will be a second round of talks concerning the specifics of the package, including particular tax provisions. At that stage, I anticipate that Jim Baker will be our chief spokesman on tax issues. He will negotiate directly with the two tax-writing committees to see if we can come up with an acceptable bill.

As I'm sure you're aware, there are several provisions in the existing bills that are cause for great concern. Obviously, we'll seek to remove them as we proceed. In the interim, I've taken the liberty of forwarding a copy of your letter to Don Chapoton who heads the tax policy shop at Treasury. I'll also make sure that Jim Baker is aware of your concerns.

It was good to hear from you again, and I hope we'll have a chance to meet when I next visit Chattanooga.

Warm regards.

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. H. Carey Hanlin
President
Provident Life & Accident
Insurance Company
Chattanooga, TN 37402

cc: Don Chapoton (Treasury) w/copy of incmg. Jim Baker w/copy of incmg.

HHB/Dan Crippen/LRC/CAD/ws 11HHB

Dear Roger:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

Some things are clear. The President remains opposed to any tax rate hike. This would be a step in the wrong direction which could chill the economy. Further, any agreement must include significant spending cuts -- and I am convinced that those are possible. Finally, a mechanism must be found to ensure that the agreement cannot be changed by Congress. We have been there before.

Toward that goal, I very much appreciated your thoughts on how this might best be accomplished, and I have passed them along to others who are involved in the negotiations. I remain hopeful that an agreement can be reached which will meet our goals and take a positive step toward solving the deficit.

With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Roger B. Smith Chairman The Business Roundtable 1615 L Street, N.W. Washington, D.C. 20036

HHB/DCrippen/RRange/JCT/CAD/ptf5 HHB-21

cc: Dan Crippen, WW

Dear Ms. Gray:

Thank you for your thoughtful message. I appreciate your friendship, but I do not plan to run for office in 1988. It is my intention to serve President Reagan until the end of his term.

Your words of encouragement mean a great deal to me. Please accept my warm best wishes.

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Ms. Stasia Gray 747 Buffington Street Somerset, MA 02726

HHB/LRC/CAD/AVH/emuf HHB-17

Dear Mrs. Newth:

Thank you for your thoughtful message. I appreciate your friendship, but I do not plan to run for office in 1988. It is my intention to serve President Reagan until the end of his term.

Your words of encouragement mean a great deal to me. Please accept my warm best wishes.

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mrs. Robert H. Newth 228 Twin Oaks Drive San Angelo, TX 76901

HHB/LRC/CAD/AVH/emuf HHB-17

Dear Mr. Alloway:

Thank you for your recent message.

It was good of you to tell me where you stand on these significant issues. You have no idea how helpful it is for me to hear directly from the American people. I will share your comments with the appropriate members of the White House staff.

With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Samuel P. Alloway, Jr. Retreat Road at Route 206 Vincentown, NJ 08088

HHB/SW/WJB/RKS/emuf HHB-3A

Dear Mr. Schmidt:

Thank you for your recent message.

It was good of you to tell me where you stand on these significant issues. You have no idea how helpful it is for me to hear directly from the American people. I will share your comments with the appropriate members of the White House staff.

With best wishes,

THE PERSON NAMED IN STREET

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. George H. Schmidt 3903 West 147th Street Hawthorne, CA 90250

HHB/SW/WJB/RKS/emuf HHB-3A

Dear Ms. Albert:

Thank you for your message and thoughtful words of support.

I appreciate your bringing your observations to my attention. I will be sure to share these views with the appropriate members of the White House staff.

Again, thank you for your interest and encouragement. With best wishes,

Sincerely,

. Howard H. Baker, Jr. Chief of Staff to the President

Ms. Loretta Albert 65 Foxridge Road West Hartford, CT 06107

HHB/SW/WJB/emuf HHB-3

Dear Mr. Wadsworth:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. William Victor Wadsworth Brittany Place Apartment 101 8579 Greenbelt Road Greenbelt, MD 20770

HHB/SW/WJB/RKS/emuf
HHB-1

November 18, 1987

Dear Mr. Magnuson:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. C. Magnuson 58 Front Street, North Issaquah, WA 98027

HHB/SW/WJB/RKS/emuf HHB-1

cc: Lorraine Camarano - 61 OEOB

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Dear Mr. Winston:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Benjamin E. Winston 4511 South Ocean Boulevard Highland Beach, FL 33431

HHB/SW/WJB/RKS/emuf HHB-1

Dear Mrs. Turner:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mrs. Alison J. Turner 6515 Stefanie Drive Dallas, TX 75225

HHB/SW/WJB/RKS/emuf HHB-1

Dear Mr. Hunter:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Jeremy Keith Hunter 2922 Hermitage Avenue Fayetteville, NC 28304

HHB/SW/WJB/RKS/emuf HHB-1

Dear Mr. Kelley:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Richard A. Kelley 7 Woods End Road Rumson, NJ 07760

HHB/SW/WJB/RKS/emuf
HHB-1

Dear Mr. Taft:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Paul Taft
Taft Broadcasting Corporation
4808 San Felipe Road
Houston, TX 77056

HHB/SW/WJB/RKS/emuf
HHB-1

Dear Mrs. Sheppard:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mrs. Lenore M. Sheppard 6 Kenridge Avenue Toronto, Ontario Canada M8Y 2E3

HHB/SW/WJB/RKS/emuf
HHB-1

Dear Mrs. Moore:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mrs. Charlotte Moore 2600 Glencroft Road Vienna, VA 22180

HHB/SW/WJB/RKS/emuf
HHB-1

Dear Ms. Jones:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Ms. Lou Ann P. Jones 812 Arbor Wheaton, IL 60187

HHB/SW/WJB/RKS/emuf

HHB-1

## MAILGRAM - November 18, 1987

Mr. Brian McCormack
Mr. Michael McCormack
World Hello Day
Post Office Box 993
Omaha, Nebraska 68101
(402) 558-2998

Hello!

I am happy to greet everyone taking part in the 15th annual World Hello Day on November 21. Your efforts capture a great truth — that peace begins with each of us, in our homes and offices, in our streets and schools, in our farms and factories. By fostering personal communication you're encouraging people to overcome barriers to the friendship, understanding, reconciliation, and peace the world needs so much.

On this special occasion, may the spirit of "Hello!" fill our hearts, brighten our smiles, and bring us a little closer to the day when all mankind will live in harmony and peace.

God bless you.

RONALD REAGAN

RR:DC:DE:AVH:ltd PM79

cc: K.Osborne/H.Baker/Pres.Msgs.Rm.18/D.Clancy/CF

EVENT: Nov 21 87 DUE: Nov 21 87

11/18 World Hello Day

Dear Judge McConnell:

Thanks for your message recommending a woman for appointment as an Associate Justice of the United States Supreme Court.

As you know, the President nominated Judge Anthony M. Kennedy for this important post on November 11. Nevertheless, I appreciate hearing from you and having the benefit of your views.

Warm regards.

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

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The Honorable Judith McConnell President National Association of Women Judges 2851 Meadow Lark Drive San Diego, CA 92123

HHB:LRC:CAD:jz (11HHB)

Enclosure: 11/11/87 Press Release on nomination of Anthony M.

Kennedy

cc: Lorraine Camarano

cc: w/copy of incoming to A. B. Culvahouse

Dear General Graham:

Thanks for your message recommending Judge Will Garwood for appointment as an Associate Justice of the United States Supreme Court.

As you know, the President nominated Judge Anthony M. Kennedy for this important post on November 11. Nevertheless, I appreciate hearing from you and having the benefit of your views.

Warm regards.

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

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LTG Daniel O. Graham, USA, Ret. Director
High Frontier
Suite 1000
1010 Vermont Avenue, N.W.
Washington, D.C. 20005

HHB:LRC:CAD:jz (11HHB)

Enclosure: 11/11/87 Press Release on nomination of Anthony M. Kennedy

cc: Lorraine Camarano

cc: w/copy of incoming to A. B. Culvahouse

Dear Mr. Huestis:

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Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

Some things are clear. The President remains opposed to any tax rate hike. This would be a step in the wrong direction which could chill the economy. Further, any agreement must include significant spending cuts — and I am convinced that those are possible. Finally, a mechanism must be found to ensure that the agreement cannot be changed by Congress. We have been there before.

Toward that goal, I very much appreciated your thoughts on how this might best be accomplished, and I have passed them along to others who are involved in the negotiations. I remain hopeful that an agreement can be reached which will meet our goals and take a positive step toward solving the deficit.

With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Dana Huestis
President
The Associated General Contractors
of America
1957 E Street, N.W.
Washington, D.C. 20006

HIIB/DCrippen/RRange/JCT/CAD/pti5 HHB-21

cc: Dan Crippen, WW

Dear Sandy:

Thank you for letting me know your views about the deficit situation and the various proposals which have been receiving attention. The negotiations are ongoing, and every attempt is being made to arrive at a bipartisan agreement.

Some things are clear. The President remains opposed to any tax rate hike. This would be a step in the wrong direction which could chill the economy. Further, any agreement must include significant spending cuts -- and I am convinced that those are possible. Finally, a mechanism must be found to ensure that the agreement cannot be changed by Congress. We have been there before.

Toward that goal, I very much appreciated your thoughts on how this might best be accomplished, and I have passed them along to others who are involved in the negotiations. I remain hopeful that an agreement can be reached which will meet our goals and take a positive step toward solving the deficit.

With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

The Honorable Alexander B. Trowbridge President National Association of Manufacturers Suite 1500 - North Lobby 1331 Pennsylvania Avenue, N.W. Washington, D.C. 20004-1703

HHB/DCrippen/RRange/JCT/CAD/ptf5
HHB-21

cc: Dan Crippen, WI cc: Lorraine Camarano - 61 OEOB

Dear John:

Thanks for your message recommending Judge William W. Wilkins, Jr. for appointment as an Associate Justice of the United States Supreme Court.

As you know, the President nominated Judge Anthony M. Kennedy for this important post on November 11. Nevertheless, I appreciate hearing from you and having the benefit of your views.

Warm regards.

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

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The Honorable John C. West Post Office Drawer 13 Hilton Head Island, South Carolina 29938

HHB:LRC:CAD:jz (11HHB)

Enclosure: 11/11/87 Press Release on nomination of Anthony M.

Kennedy

cc: Lorraine Camarano

cc: w/copy of incoming to A. B. Culvahouse

Dear Mac:

Thanks for your message recommending Judge Harry Wellford for appointment as an Associate Justice of the United States Supreme Court.

As you know, the President nominated Judge Anthony M. Kennedy for this important post on November 11. Nevertheless, I appreciate hearing from you and having the benefit of your views.

Warm regards.

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

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Mr. Maclin P. Davis, Jr. Waller Lansden Dortch & Davis 2100 One Commerce Place Nashville, TN 37239

HHB:LRC:CAD:jz (11HHB)

Enclosure: 11/11/87 Press Release on nomination of Anthony M. Kennedy

cc: Lorraine Camarano

cc: w/copy of incoming to A. B. Culvahouse

Dear Don:

Thanks for your message on behalf of Phil Hayes recommending Judge Thomas A. Higgins for appointment as an Associate Justice of the United States Supreme Court.

As you know, the President nominated Judge Anthony M. Kennedy for this important post on November 11. Nevertheless, I appreciate hearing from you and having the benefit of your views.

Warm regards.

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

The Honorable Don Sundquist
House of Representatives
Washington, D.C. 20515

HHB:LRC:CAD:jz (11HHB)

Enclosure: 11/11/87 Press Release on nomination of Anthony M.

Kennedy

cc: Lorraine Camarano

cc: w/copy of incoming to A. B. Culvahouse